View of SE in this Course

- The purpose of software engineering is to *gain and maintain* intellectual and managerial control over the *products* and *processes* of software development.
  - Intellectual control implies
    - We understand the developmental goals
    - Can distinguish good choices from bad
    - We can effectively build to meet our goals
      - Behavioral requirements (functionality)
      - Software Qualities (reliability, security, maintainability, etc.)
  - Managerial control implies
    - We make accurate recourse estimates
    - We deliver on schedule and within budget
Control Realities

- Reality Check:
  - Cannot fully predict consequences of our choices
  - Control is never absolute
- Implication: maintaining control is an active process (view as a feedback-control loop)

Active Control

- Control in a software development means
  - Understand where we want to be (ideal)
  - Evaluate current delta
  - Make adjustments
Control and Risk

- Risk: a risk is defined as a condition that can lead to a loss of control
  - Incorrect, misunderstood, or missing requirements
  - Poor design choices
  - Differing assumptions by developers
  - Inadequate testing, validation, etc.
- Can lead to delivering wrong product, late, over cost...
- Assessing and mitigating risk is a critical SE activity
- Assertion: well defined processes help organize work and control risks

Need to Organize the Work

- Nature of a software project
  - Software development produces a set of interlocking, interdependent work products
    • E.g. Requirements -> Design -> Code -> Test
  - Implies dependencies between tasks
  - Implies dependencies between people
- Must organize the work such that:
  - Every task gets done
  - Tasks get done in the right order
  - Tasks are done by the right people
  - The required qualities are built in
  - Steps are done on schedule to meet delivery
Addressed by Software Processes

• Developed as a conceptual tool for organizing complex software developments
• Answers the “who”, “what”, “when”, etc. questions
  – What product should we work on next?
  – What kind of person should do the work?
  – What information is needed to do the work?
  – When is the work finished?
• Intended use (idealized)
  1. Model of development (what does or should occur)
  2. Guide to developers in what to produce and when to produce it

Definitions

• Software Life Cycle: evolution of a software development effort from concept to retirement
• Software Process Model: Abstract representation of a software life cycle as a set of
  – Activities: tasks to be performed (how)
  – Artifacts: work products produced (what)
  – Roles: skills needed (who)
  – and the relationships between them
• Software Process: institutionalized version of a life software model defining specific roles, activities, and artifacts
Examples of Use

• Software life-cycle: in choosing whether to build or buy, companies should consider the entire life-cycle cost of software
• Software process model: many companies are currently adapting the agile model of development
• Software process: organizations often standardize their software process across developments

Common Process Models

Waterfall
Prototyping
Iterative
Spiral
Agile
A “Waterfall” Model

- Organized by distinct software development concerns*
- Development viewed as sequence of activities
- Each produces complete work products for the next

Based on first clearly defined process model (Winn Royce)

Activities, Artifacts & Roles

- Requirements Analysis
  - Activities: understand and define what the software must do and any properties it must have
  - Artifacts: Software Requirements Specification (SRS)
  - Roles: Requirements Analyst
- Architectural Design
  - Activities: decompose the problem into components that together satisfy the requirements
  - Artifacts: architectural design specification, interface specs.
  - Roles: Software Architect
- Detail Design
  - Activities: internal design of components (e.g., objects) defining algorithms and data structures supporting the interfaces
  - Artifacts: design documentation, code documentation
  - Roles: Coder
Activities, Artifacts & Roles

• Implementation
  – Activities: realization of the design in executable form
  – Artifacts: code, makefiles, etc.
  – Roles: Coder

• Integration and Testing
  – Activities: validation and verification of the implementation against requirements and design
  – Artifacts: test plan, test cases
  – Roles: tester, user (customer)

• Maintenance (really multiple distinct activities)
  – Activities: repair errors or update deployed system
  – Artifacts: bug fixes, patches, new versions
  – Roles: Architect, Coder, Tester

Waterfall Model Variations

There have been many variations
Issues with the Waterfall Model

- Variations created to address perceived shortcomings
- Model implies that you should complete each stage before moving on to the next
  - Implies that you can get the requirements right up front: does not account for inevitable changes
  - Implies testing and validation occur only when development is finished
    - Customers does not see the product until the end
  - Implies that once the product is finished, everything else is maintenance

A “Waterfall” Model

As a guide: does not address common development risks
- What happens if requirements are wrong?
- If scheduling or budget is wrong?
A “Waterfall” Model*

As a guide: does not address common development risks
- What happens if requirements are wrong?
- If scheduling or budget is wrong?

Greater temporal distance between and error and when it is corrected increases cost (long feedback loop)

Take-away

- A process definition defines a model for organizing development work
- A process model should define
  - Activities (Tasks)
  - Artifacts (Products)
  - Roles (Skill sets)
- Delay (temporal distance) between when an error occurs and when it is fixed raises costs
Project Preparation

Worksite

Teams

Team Assignments

**Team 1**
Berg, Sage
Gravelle, Brian
Johnson, Erica
Mahmud, Pallab
Barnes, Ben

**Team 4**
Chesshir, Casey
Friden, Caleb
Henderson, Chris
Li, Heqian
Stuemke, Jason

**Team 2**
Beach, Andrew
Chalmers, Max
Ebert, Cody
Hagan, Trace
Levi, Micah
Zhang, John

**Team 5**
Altheneyan, Fawaz
Barnes, Travis
Cao, Brandon
Dolan, James
Gheen, Austin

**Team 3**
Alawami, Mustafa
Gustafson, David
Jones, Trevor
Jones, Zachary
Lan, Chuanqi
McCumsey, Stephanie

**Team 6**
Brawner, John
Brigleb, Jack
Meng, Hedong
Northen, Richie
Xu, Honglu
Assignment

• First meeting (in class)
  – Exchange contact information
  – Give me a primary point of contact (email)
  – Plan one project meeting out of class

• Project meeting
  – Discuss relevant experiences and skills
  – Look at examples of the deliverables (pointers on Schedule page)
  – Choose people for roles (primary and backup)
  – Choose a team name, logo for Assembla

Questions?